Navigating mega projects through complexity and uncertainty: strategic and adaptive capacity in planning and decision-making

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Acknowledgements

During a PhD there are many instances of loneliness. There are moments when you feel that nobody understands the argument you are making and you are at a loss as to how to improve it. There are days when there seems to be just you and your office phone in a stare-down; you know you should call an interviewee but the whole day passes with numerous variations of the call in your head but none in reality. There are months that you do not want to talk to anyone about what you are thinking and writing because you only want to present it once it is perfect. Or at least in such a state that you do not have to cry when you colleagues slate your work and tell you that everything you wrote is wrong but that it is an interesting thought. Or that is what you think they are saying. And of course then there are years during which you step out of university life and you seem to be the only one that thinks you are actually doing a job and are not just an extended Masters.

But of course these feelings of loneliness are a product of your mind. In reality you are surrounded by people doing the same work, having the same anxieties, and facing the same problems. They just seem to be so much better at dealing with it than you. And they even find the time to help you. And to them, I would like to express my gratitude in the coming paragraphs.

I of course would like to start by thanking my interviewees who for some reason I promised anonymity at the start of my research and I now feel a bit sad for not being able to acknowledge you in person. You are the backbone of this dissertation. You have provided me with information and inspiration. I can only hope that you now receive a little bit of both back from this dissertation.

I would like to continue with my academic family, and where better to start than with my academic fathers: my promotors Willem Salet and Luca Bertolini. It has been five years since the start of the PhD and it seems strange that only now do I thank you for the faith you put into me. I have grown very fond of you both over the last years and I have great memories about our meetings and the workshops we went to together. I hope that we will find ways to still work together even though I have moved to Utrecht University. You have taught me a lot about academic work and I aim to do justice to those lessons for many years to come.

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