

Propositions pertaining to the thesis

CEO influence on strategic decisions and firm outcomes

A behavioral perspective

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1. Given today's environmental, social, and economic challenges, CEO selection, incentivization, and development needs to be handled with great care.
2. CEOs' masculine and feminine inclinations shape their corporate social responsibility decisions.
3. CEOs' preferences for sustainable development goals are shaped by political orientation and social class background.
4. CEOs' openness to change values moderate the influence of social class background on sustainable development goal preferences.
5. CEOs' marital status and parental status affect their strategic inclination to pursue firm growth.
6. Strategic leaders' decisions are shaped by their cognitive base and values, and the inherent limitations of bounded rationality
7. Strategic choice should be considered a firm-level matter, approached - and understood - through the individualized lens of the decision maker.
8. Understanding strategic leadership through a behavioral lens reveals that decisions are not solely driven by economic rationality, but are also formed by the personal attributes and experiences of the decision-maker.
9. The world is full of assumptions; it is our duty to question them.