Communication in times of crisis: The interplay between the organization, news media, and the public
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CHAPTER 4

ABSTRACT
New media have markedly enhanced the public’s capacity to influence the framing of an issue, especially within crisis situations. By relying on research triangulation, this study aims to map the comprehensive frame-building process of the public as an understudied domain within framing and crisis research. Study 1 uses advanced automated content analyses of crisis-related tweets (N = 252,711) to examine how the public built frames online with the use of information sources. Study 2 applies an innovative vignette study (N = 772) to investigate the conditions that influence the public’s source selection during crises. The findings illustrate how the public uses sources to address certain frame functions and show that source usage is subject to crisis-contextual and individual-level factors.

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INTRODUCTION

The rapid development and diffusion of online communication technologies have changed the nature of mediated communication, and consequently the communication of risk and crisis (Westerman, Spence, & Van der Heide, 2014). In those crisis times, an immense and immediate communication need is created (Thelwall & Stuart, 2007). Social media provide an ideal public environment for the dissemination and creation of unique and unfiltered breaking-news and add the potential of a many-to-many communication channel during crises (Liu, Fraustino, & Jin, 2015). Thus, online users are no longer merely information consumers, but have become prominent producers of information (Macias, Hilyard, & Freimuth, 2009). Accordingly, numerous recent cases highlight the public’s increasing usage of social media during crises and observe that computer-mediated communication plays a crucial role in socially significant events (Jin, Liu, & Austin, 2014; Porter & Hellsten, 2014).

The prominence that social-media has gained as a tool for crisis communication has enhanced the public’s potential to influence the societal understanding and consequences of a crisis (Saxton & Anker, 2013). Within the first few days in particular, public communication can play a significant role in assigning meaning to crisis events (e.g., Claeyts & Cauberghe, 2014). Ergo, to understand how crises evolve, more detailed knowledge is needed regarding how the public produces and uses crisis information.

Recently, an emerging research avenue has applied the concept of framing to understand crisis communication (Kleinnijenhuis, Schultz, Utz, & Oegema, 2013; Van der Meer, Verhoeven, Beentjes, & Vliegenthart, 2014). At large, frame building has become one of the key theories to investigate the construction of media content (Schaufler, 1999). So far, framing is mainly studied from a news media perspective. Lately, framing research has started to acknowledge the increasing role that the public plays in framing an issue or event, partly as a result of the advent of social media (Karlsson, Bergström, Clerwall, & Fast, 2015; Neuman, Guggenheim, Jang, & Bae, 2014). These recent developments demonstrate that frame building is a useful concept to investigate the process of how the public produces and uses crisis information.

Traditional frame-building research is interested in what influences a given issue is framed (Shoemaker & Reese, 1996). Sources and the information they provide are listed among the most common building blocks in framing processes (Dimitrova & Stromback, 2011; Tuchman, 1978). As information sources are easily obtained and shared online (Chung, Nam, & Stefanone, 2012), it is likely that sources – i.e., national and local news media, the organization central to the crisis, or other members of the public – play a significant role in the public’s online framing. To understand how the public builds frames during a crisis, it is crucial to identify how source selection patterns influence the construction of public frames.

This study aims to model the comprehensive process of public frame building. Therefore, two fundamental steps in frame building, related to the role of sources, are explored. In an effort to better understand the comprehensive process, this study draws on a dual study approach and research triangulation. Study 1 applies a combination of manual and advanced automated content analyses for several crisis cases. The aim is to see how the public uses sources to address certain frame functions. Findings show how the public uses certain sources to ask questions, provide content, and discuss, diagnose, and evaluate the crisis. Study 1 exclusively provides information about the effect of source usage. To compliment this, Study 2 aims to explore the underlying mechanism of the public’s source selection. By means of an innovative vignette design, Study 2 systematically explores the conditions under which the public uses crisis information provided by certain sources. The analyzed material and findings of Study 1 guided the creation of externally valid stimuli and direct the interpretation of results. This methodological combination goes beyond the isolated investigation of elements of the same process and provides a more complete overview of the comprehensive framing process of the public.

THEORETICAL FRAMEWORK

The well-established concept of framing offers a powerful approach for understanding how individuals interpret and make sense of relevant events and understand what is at stake (Gamson & Modigliani, 1989). To frame is to make persistent selection or emphasis, or as Entman (1993) explicates, “to frame is to select some aspects of a perceived reality and make them more salient in the communicating text, in such a way as to promote a particular problem definition, causal interpretation, moral evaluation and/or treatment recommendation for the item described” (p. 52). Thus, frames are defined by the omissions of four frame functions, frames define problems, diagnose causes and consequences, make moral judgments, and suggest remedies (Entman, 1993). The reason why certain elements of an issue are emphasized, the presence or absence of certain keywords and stock phrases, or the use of sources of information can be traced back to what function the frame serves. Studying frame functions provides an understanding of how individuals’ processing of information is guided and why some features of reality are selected and highlighted while others are omitted (Schaufler, 1999). Hence, these functions highlight the process and purpose of the formation of frames.

In general, framing research focuses on how news stories are constructed by news media and the effect this has on society (Schaufler, 1999). Frame-setting researchers, concerning the correlation between media and audience framing, offer strong experimental support for how variations in news frames can create substantial differences in audiences’ understanding and evaluation of issues (e.g., Davis, 1995). Additionally, frame-building research, about how frames emerge, has content analyzed media text to examine news frame presence and how journalists determine which parts of the story are to be emphasized (Borah, 2014). This study focuses on the comprehensive process of public frame building. This communicative process refers to what influences the formation or modification of frames applied by the public. Studies in which frames serve as independent variables have typically examined the role of various factors or sources in influencing the process of frame building (De Vreese, 2005; Schaufler, 1999).
Public crisis framing
In a world of evolving digital media and online publics, the dynamics of issue framing and frame building are becoming more complex (Neuman et al., 2014). With the advent of the Internet, and social media in particular, the public has gained the opportunity to engage in effortless and costless mass-to-mass communication. Information produced online can add meaning and news value to certain events and turn it into an issue (Zhou & Moy, 2007). The framing power of the public is no longer regarded as limited since the resources are no longer unequally distributed in a competitive framing environment (McQuail, 2010). Indeed, empirical studies confirmed the effects of the public’s online frames on, for example, how news media frame an issue (Neuman et al., 2014; Zhou & Moy, 2007).

Especially in times of risk and crisis, the frames built online by the public might have far-reaching consequences. The frame-building process is generally of fundamental importance for the avoidance of confusion or panic and the prevention of crisis escalation (e.g., Seeger, 2002). Communication researchers as well as disaster sociologists have posited that the public on social media can play a prominent role in how people learn about a crisis (Liu et al., 2015; Schultz, Utz, & Görtz, 2011) and how the crisis is actually framed (Van der Meer et al., 2014). People, and also news media, may turn to the online public as a timely and up-to-date source of crisis information. The broader audience might adopt the public frames presented online and use these interpretations to act upon the crisis and communicate about it. In sum, the frames built by the public can play a fundamental role in understanding and defining the crisis, which, in turn, can affect the crisis evolution and its impact.

Origin of public frames
In acknowledging the importance of public framing during crises, it is essential to gain understanding of how frames originate. As most members of the online public will not directly experience or witness the crisis, the construction of public frames will be based on information sources. So far, the effect of news sources on frames has predominantly been addressed in the context of news making processes. Mass communication and media research recognize that sources and the information they provide are the primary building blocks for the formation of news content (Dimitrova & Stromback, 2011). Because sources can have an influence on the interpretations of the issue at hand, these sources play a decisive role in how frames are build (Bennett, 1990).

Hitherto, literature does not provide conclusive evidence on how public frames emerge in times of crisis and to what extent source usage forms the basis of these frames. In times of crisis, the online public has a wide variety of sources at their disposal. Especially in the online space, information and sources are easily obtained and shared, using for example hyperlinks or retweets (Chung et al., 2012). Therefore, it is likely that sources play a significant role in determining the online construction of crisis frames. For example, an empirical case study (Van der Meer & Verhoeven, 2013) demonstrated that the public initially framed a crisis based on their personal speculation to define the problem. When the public started to use news media as a source for information, panic declined and the public addressed different frame functions.

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RQ1: How does source usage affect the frame functions addressed by the public during a crisis?

The public’s usage of source information
For the second part of mapping the comprehensive framing process, the preceding step of how the public selects source information for constructing frames needs to be addressed. Traditional frame-building research is interested in the conditions that determine when information provided by a source becomes part of the frame-building process (Gamson & Modigliani, 1989; Tuchman, 1978). Findings show that multiple factors, both at the external level of the news issue and the internal level of the individual journalists, help to explain the variation in source selection across different situations (e.g., Bennett, 1990; Manning, 2001). Extrapolating this to public crisis framing, it can be assumed that several external and internal factors explain the selection of source information. Thus far, there is scarce research regarding the conditions that influence how the online public uses crisis information (Jin et al., 2014). To understand when sources are used to address frame functions, this study examines the effect of external and internal factors on the public’s use of source information. The selection of sources and their information is considered a precursor to addressing the different functions of the frame building process.
External factors
Prior research observed that in the process of framing, external factors like working norms or cultural resonances can affect how sources are used by news media (e.g., Gamson & Modigliani, 1989). In a similar vein, the crisis context can play an important role in the public’s selection of source information. Accordingly, the type of crisis is related to how people interpret and frame aspects of the crisis (Coombs, 2007). Crisis literature provides two fundamental crisis characteristics that relate to the frame functions problem definition and causal interpretation (Entman, 1993). First, crisis origin refers to the attribution of responsibility. Whether the crisis was initiated from internal organizational issues (e.g., mismanagement) or from issues external of the central organization (e.g., natural disaster) can alter public responses towards the organization and the crisis (Coombs, 2007; Lee, 2004). For example, Jin et al. (2014) found that the public’s preferred information form and source were significantly affected by crisis origin. Second, the direct societal consequences can differ per crisis. The more severe the crisis, the more the public feels involved, which can alter the response to crisis information (Lee, 2004). Indeed, several studies on news values indicate the importance of ‘magnitude’ (Helfer & Van Aelst, 2015) or ‘amplitude’ (Galtung & Ruge, 1965). In sum, this study hypothesizes that crisis origin (H1) and crisis magnitude (H2) can affect the likelihood that the public uses source information during a crisis.

Internal factors
Besides contextual influences, internal factors can affect the selection of sources and their information. For example, the frames portrayed in news media, and the sources that form these frames, are influenced by factors such as journalists’ individual ideology and professional values (Shoemaker & Reese, 1996; Tuchman, 1978). Also in times of crisis, some individuals might actively search for information from a certain type of source, while others prefer other types of crisis information (Macias et al., 2009). These differences raise questions on the influence of individual-level characteristics.

First, a key cognitive factor to further explore predictors of the public’s information use is involvement. Personal involvement or relevance can determine how the public perceives and process an issue (e.g., Petty & Cacioppo, 1986). Within crisis research it was observed that involvement can influence the public’s emotions, elaboration, attention, and crisis interpretation (McDonald & Hartel, 2000). Crisis involvement may depend upon the public’s prior experience with crisis coverage. Accordingly, Jin, Fraustion, and Liu (2015) found that individuals’ involvement with prior crisis coverage served as a strong motivator for crisis information seeking and sharing behavior. Second, the extremely varied environment that confronts the news consumer has resulted in habitual patterns of media and source usage to avoid repeatedly engaging in active selection (Diddi & LaRose, 2006). Once the public learns that they can get their news information from a certain source they fall into a pattern of behavior, which is strengthened with repetition. The automaticity of news consumption suggests that routine usage of sources might enhance the likelihood that these same sources are used for obtaining crisis information (Austin et al., 2012). Hence, crisis involvement (H3) and habitual sources usage (H4) are expected to influence the public’s use of source information during a crisis.

Two studies explore the comprehensive framing process of the public during crises. Using manual and automated content analyses, Study 1 will observe the frequency of source use and how source usage relates to addressing frame functions (RQ1). Study 2 will explore the underlying mechanism of the public’s source selection. A vignette study shall test the effect of external (H1-2) and internal factors (H3-4) on source usage.

STUDY 1: BUILDING PUBLIC FRAMES
Method
Study 1 applies four datasets of public tweets (N = 252,711) about Dutch crises that set in motion a significant chain of tweets. In each crisis a specific actor or (governmental) organization is central to or responsible for the crisis. In this way, the potential source types that can actually be used by the public are more consistent among the cases. The following crises are selected: (1) an explosion at chemical plant Chemie-Pack, (2) the collapse of FC Twente’s stadium, (3) a shooting at shopping mall Alphen aan den Rijn, and (4) an assumed airplane hijacking. The tweets are professionally collected and stored by twetics.com. Table 1 details the central actor, the number of tweets, the date, and a short description of the crisis.

Source selection. To find out what sources the public uses when communicating online about the crisis, coders manually coded all individual tweets for source use. Two interactive Twitter features are used to detect what source is used in a tweet. First, people can use (shortened) hyperlinks in tweets that link to the source they used for that specific tweet. Hyperlinking allows Twitter users to include a link that can be clicked on by others to jump to a website. All hyperlinks in the tweets were opened to see the webpages behind the link and were then coded for source type. Another frequently used feature is the retweet, referring to the reposting of tweets from another user. Retweets are often used to forward information. In case

Table 1. Selected crisis cases.

<table>
<thead>
<tr>
<th>Centered organization</th>
<th>Date</th>
<th>N Tweets</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chemie-Pack</td>
<td>05/01/2011 14:27</td>
<td>101,128</td>
<td>The chemical plant Chemie-Pack exploded, resulting in toxic smoke emission injuring 170 people.</td>
</tr>
<tr>
<td>FC Twente</td>
<td>07/07/2011 12:15</td>
<td>58,939</td>
<td>The roof of the stadium Groethuysen Veste, of football club FC Twente, collapsed, killing two workers and injuring 14.</td>
</tr>
<tr>
<td>Municipality of Alphen aan den Rijn</td>
<td>09/04/2011 12:11</td>
<td>70,324</td>
<td>In a mall in Alphen aan den Rijn, a 24-year-old gunman killed six people and injured 17, and then killed himself.</td>
</tr>
<tr>
<td>Airport Schiphol</td>
<td>29/08/2012 13:45</td>
<td>22,320</td>
<td>A plane had to land at Schiphol Airport, escorted by two F-16 fighters, due to an assumed hijacking.</td>
</tr>
</tbody>
</table>
of a retweet, the source type of the original message was coded. As this coding showed a clear distinction in frequency of source use, this study focuses on the most prominently used sources: (1) National news outlet, (2) local news outlet, (3) organization central to the crisis, and (4) member(s) of the public – e.g., ordinary citizens, eyewitnesses, public (online) groups.

Automated frame analysis. Study 1 applies inductive methods to automatically identify sets of frames in tweets. This statistical analysis identifies latent patterns embedded in text by relying on interpreting word (co-)occurrences. This approach is based on the idea that meaning of a situation or issue is formed by words and the relative position of words in a network. The automated analysis maps a group of correlated words or articles that form a distinctive meaningful classification to describe a large dataset of texts with fewer dimensions in a more replicable way with less subjective interferes. These groups or clusters of words and word (co-)occurrences represent a higher-order structure within texts that can be interpreted as the frames used in the text of analysis (Hellsten, Dawson, & Leydesdorff, 2010).

Two broad classes of relevant Fully Automated Clustering approaches for identifying frames can be distinguished. First, probabilistic topic modeling refers to a suite of algorithms that can discover main topics of frames that pervade in large amounts of texts (Blei, 2012). The most widely used topic model is latent Dirichlet allocation (LDA). LDA assumes mixed membership, each document is a mixture of topics; one document exhibits multiple topics in different proportions (Grimmer & Stewart, 2013). Second, single membership models group and assign sets of documents or words in mutually exclusive and exhaustive groups so they become part of the same cluster (Kauffman & Rousseauw, 2009). The most commonly used cluster analysis is K-means clustering (Grimmer & Stewart, 2013). For each document, the algorithm assigns the cluster for which its distance to the cluster center is the smallest.

To emphasize the process of public frame building, Study 1 aims to identify the frame functions in the public’s online communication as originally defined by Entman (1993). By looking at frame functions this study strives to expose whether the public uses some sources to diagnose, evaluate, and prescribe a crisis. Identifying generic frame functions will provide insights regarding the general process of frame building and the systematic effect of source usage across different contexts and crisis cases. The relation between source usage and emphasis or issue-specific frames would expose correlations that are too context specific and issue sensitive to draw conclusion on the general level of public frame building (De Vreese, 2005). Therefore, Study 1 applies a combination of LDA and k-means cluster analysis to identify frame functions in tweets. In this approach, a cluster of multiple related topics or frames forms a frame function. Thus, combinations of multiple frames indicate which frame function the public is addressing. The identification of the frame functions addressed by the public provides valuable insights in how sources indicate which frame function the public is addressing. The identification of the topics or frames forms a frame function. Thus, combinations of multiple frames identify frame functions in tweets. In this approach, a cluster of multiple related frames would expose correlations that are too context specific and issue sensitive and crisis cases. The relation between source usage and emphasis or issue-specific frames is based on the clusters of related frames that can be interpreted as the generic frame functions the public addresses online. Then the cluster analysis assigns each tweet to one of the six clusters. Finally, each cluster is given a function label based on the related frames and words that form the frames.

Analysis. Time-series analyses are conducted to assess whether the use of sources affects frame functions. Given that the data represent an ordered sequence of values of the dependent variable at equally spaced time intervals, time-series analyses are particularly appropriate. As the data represent tweets for almost every minute, the data will be analyzed on a fifteen-minute level. The anticipated autoregressive character of frame building and how it is affect by source usage can be tested through estimation of partial adjustment (Koyck) autoregressive distributed lag (ADL) model. The series were tested for white noise.

Results
Frequency source selection. The results of the manual coding of source selection can be found in Table 2. Overall, the public mainly used other members of the public as a source of information during these crises, followed by national media, local news media, and the organization central to the crisis. On average, sources were used in 46% of all tweets.

Frame functions identification. Table 3 provides an overview of the six identified public frame functions per crises. The table presents the function labels that are given to the clusters of related frames. These functions appear to be in line with the general frame functions as defined by Entman (1993). Recurring frame functions across the different crises, labeled as ‘information’ or ‘clarification’, fulfilled the function of problem definition. This function often clarified key facts related to the problem. For example, in the case of the hijacking the ‘clarification function’ was formed by related frames about the assumed hijack of an airplane (frame formed by words as hijack, hostages, airplane), clarification that the plane was actually not hijacked (e.g., non-hijack, assumption, media), and that the confusion started due to the absence of communication with the pilot (e.g., pilot, communication fail, control). Additionally, functions labeled as ‘consequence’ addressed underlying forces of the crisis, fulfilling the function of causal and consequential interpretation. For example, in the case of the collapse of the stadium this function identified causes and consequences of the crisis based on frames regarding the death of construction workers (e.g., collapsed, injured, dead), fault in the construction (e.g., fault, construction), and the need to repair the roof (e.g., roof, repair, section).
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The reported coefficients of the AR term indicate that frame functions are generally an autoregressive process meaning that past values are predictive of future values. This finding indicates a level of function stability in the dynamic setting of a crisis. Moreover, the results provide evidence for a significant effect of source usage on several functions addressed by the public. For the majority of functions, the effect of the use of one of the sources is significant. National news media as a source was the most prevalent significant predictor for functions, followed by the public. For example, for the collapse of the stadium, the usage of national news media as a source significantly affected the use of three functions, namely ‘consequence’ ($B^* = -.12, p < .05$), ‘response’ ($B^* = .27, p < .001$), and ‘respect’ ($B^* = .18, p < .001$).

In some cases, a combination of different sources significantly affected the presence of a single function. Furthermore, the use of sources can positively as well as negatively affect the functions addressed by the public. For example, in the case of the explosion, the presence of ‘skeptical/humor function’ was positively affected by the use of the public as a source ($B^* = .29, p < .001$) and negatively affected by the organization as a source ($B^* = -.08, p < .05$). This finding suggests that the more the public (organization) is used as a source, the higher (lower) the probability that the ‘skeptical/humor function’ was addressed. Thus, the use of a certain source can correlate strongly with addressing a specific frame function.

The main finding of Study 1 is that source usage can play a crucial role in the frame functions that are addressed by the public in the construction of frames. The public can use certain sources online to define problems, diagnose consequences, suggest remedies, and morally evaluate the crisis. Because Study 1 only provides information about how frames are built with the use of sources, the question remains why certain source information is selected. Study 2 examines the conditions that information about how frames are built with the use of sources, the question remains why certain source information is selected. Study 2 examines the conditions that

Table 2. Count of source use.

<table>
<thead>
<tr>
<th>Crisis</th>
<th>Explosion chemical plant</th>
<th>Collapse stadium</th>
<th>Shooting</th>
<th>Assumed hijacking</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>National news</td>
<td>9,183</td>
<td>9,057</td>
<td>8,956</td>
<td>3,541</td>
<td>30,737</td>
</tr>
<tr>
<td>Local news</td>
<td>1,947</td>
<td>1,135</td>
<td>719</td>
<td>488</td>
<td>4,289</td>
</tr>
<tr>
<td>Organization</td>
<td>187</td>
<td>1,152</td>
<td>1,831</td>
<td>76</td>
<td>3,246</td>
</tr>
<tr>
<td>Public</td>
<td>30,388</td>
<td>18,816</td>
<td>20,537</td>
<td>8,138</td>
<td>77,879</td>
</tr>
<tr>
<td>Total</td>
<td>41,705</td>
<td>30,160</td>
<td>32,043</td>
<td>12,243</td>
<td>116,151</td>
</tr>
</tbody>
</table>

Table 3. Identified frame functions in the four crisis cases.

<table>
<thead>
<tr>
<th>Explosion chemical plant</th>
<th>Collapse stadium</th>
<th>Shooting</th>
<th>Assumed hijacking</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Information/update function (N=72,949)</td>
<td>1. Response function (N=51,702)</td>
<td>1. Response function (N=41,180)</td>
<td>1. Alarming function (N=10,139)</td>
</tr>
<tr>
<td>2. Response/communications function (N=1,572)</td>
<td>2. Information/update function (N=3,502)</td>
<td>2. Breezed function (N=3,256)</td>
<td>2. Clarification-definition function (N=1,893)</td>
</tr>
<tr>
<td>3. Skeptical/humor function (N=7,758)</td>
<td>3. Definition function (N=1,313)</td>
<td>3. Evaluation/aftermath function (N=3,193)</td>
<td>3. Detail function (N=648)</td>
</tr>
<tr>
<td>4. Health/environment function (N=2,288)</td>
<td>4. Consequence function (N=832)</td>
<td>4. Detail function (N=1,067)</td>
<td>4. Action function (N=296)</td>
</tr>
<tr>
<td>5. Consequence function (N=922)</td>
<td>5. Humor function (N=800)</td>
<td>5. Disorder function (N=1,035)</td>
<td>5. Information function (N=276)</td>
</tr>
</tbody>
</table>

Moreover, also the moral function was fulfilled using ‘skeptical’ and ‘humor’ functions. For example, in the case of the explosion of the chemical plant the ‘skeptical/humor function’ was formed by frames of reference to a Dutch comedy (e.g., fireball, mate), failure of crisis communication (e.g., hahaha, crisis communication, management), and attempts to cover up the happening (e.g., conspiracy, cover up). Finally, the treatment recommendation function was fulfilled by functions labeled as ‘response’ that proposed solutions and discussed possible steps to be taken. For example, in the case of the shooting this function was formed by frames referring to a moment of silence (e.g., silence, family, terrible), legal steps to prevent another shooting (e.g., shoot range, gun law, suicidal), and the description of typical gunmen (e.g., gunman, emotions, problems). Overall, the most frequently used functions discussed the crisis definition. Also, the repeated presence of the response function indicates that the public uses online platforms to discuss next steps in a crisis.

Effect of source usage on frame functions. To explore the public frame building during a crisis, the effect of source usage on the relative presence of frame functions in tweets is analyzed. In Table 4 the ADL models are shown, predicting the use of frame functions as a function of a constant term, plus a fraction of its past values or autoregressive term (AR), relative use of the four sources, a trend variable, and a random shock.
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Table 4. Autoregressive Distributed Lag model predicting addressed frame functions based on source usage.

<table>
<thead>
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</tr>
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<tbody>
<tr>
<td>AR</td>
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<td>.401***</td>
<td>.349**</td>
<td>.490***</td>
<td>.060**</td>
<td>.171***</td>
</tr>
<tr>
<td>Local news source</td>
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<td>-.071</td>
<td>.049**</td>
<td>.130**</td>
<td>.360***</td>
<td>.010**</td>
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<tr>
<td>National news source</td>
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<td>-.049</td>
<td>.050</td>
<td>-.046</td>
<td>.000**</td>
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<tr>
<td>Organization source</td>
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<td>-.011</td>
<td>-.080*</td>
<td>.000</td>
<td>.021</td>
<td>-.030**</td>
</tr>
<tr>
<td>Public source</td>
<td>-.096</td>
<td>.221**</td>
<td>.299***</td>
<td>.089**</td>
<td>.036</td>
<td>.000**</td>
</tr>
<tr>
<td>AR</td>
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<td>.271***</td>
<td>.359***</td>
<td>.239***</td>
<td>-.046</td>
<td>.437***</td>
</tr>
<tr>
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<td>.000</td>
<td>-.046</td>
<td>-.126***</td>
<td>.010</td>
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<tr>
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<tr>
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<td>.110</td>
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<td>.030</td>
<td>.269***</td>
<td>.291***</td>
<td>.327***</td>
<td>.307***</td>
</tr>
<tr>
<td>National news source</td>
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<td>-.121</td>
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<td>.047</td>
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<tr>
<td>Local news source</td>
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<td>-.051</td>
<td>.000</td>
<td>.171*</td>
<td>.037</td>
<td>.161*</td>
</tr>
<tr>
<td>Organization source</td>
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<td>-.021</td>
<td>.064*</td>
<td>.150*</td>
<td>.050</td>
<td>.000</td>
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<tr>
<td>Public source</td>
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<td>-.099</td>
<td>.160*</td>
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<td>.060</td>
</tr>
<tr>
<td>AR</td>
<td>.071</td>
<td>.231</td>
<td>-.222</td>
<td>.161</td>
<td>.066***</td>
<td>.066**</td>
</tr>
<tr>
<td>National news source</td>
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<td>-.281</td>
<td>.532*</td>
<td>.212</td>
<td>.242</td>
<td>.792***</td>
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<td>Local news source</td>
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<td>.221</td>
<td>-.161</td>
<td>-.101</td>
<td>.066</td>
<td>-.200</td>
</tr>
<tr>
<td>Organization source</td>
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<td>.231</td>
<td>-.322</td>
<td>-.122</td>
<td>-.121</td>
<td>-.121</td>
</tr>
<tr>
<td>Public source</td>
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<td>.151</td>
<td>-.299</td>
<td>-.182</td>
<td>-.286</td>
<td>-.211</td>
</tr>
</tbody>
</table>

Note. Cells contain standardized (β) regression coefficients with standard errors (SE). The constant and the independent trend variable are omitted from this table.

* p < .05, ** p < .01, *** p < .001, * additional lagged values added to obtain white noise.

STUDY 2: THE PUBLIC’S USAGE OF SOURCE INFORMATION

Method

To disentangle under what conditions source information is used by the public during a crisis, Study 2 presents a vignette study, testing H1−4. This quasi-experimental design uses short fictive descriptions of crisis situations to uncover the social and individual structures of human judgments (Alexander & Becker, 1978; Helfer & Van Aelst, 2015). The vignettes, which are judged by the respondents, represent different combinations of various dimensions that are simultaneously manipulated. The systematic variation of several different factors is well suited to study the contexts and conditions affecting judgment and is arguably less subjective to social desirability bias.

Procedure. In an online survey, respondents were presented five short online messages (i.e., vignettes) of fictional crises. To gain understanding of public responses across different crisis situations, the vignettes described different crisis types. Four crises were based upon the crises in Study 1: Chemical plant explosion, stadium collapse, shooting, and airplane hijacking. The content of the messages was based on the actual formulation of the textual material as analyzed in Study 1. The fifth message was about a product recall of cars that were involved in accidents with the airbags, as this crisis type is most-commonly used in experimental crisis research. Within these crisis messages, the following things were manipulated: Source of the message (website national news, website regional news, website central organization, or social media message of a member of the public), crisis magnitude (accidents or fatal accidents), and crisis origin (organization responsible for the crisis or not).

Each fictional message started with a mention of the source sending the message. Next, a general description of the crisis is presented that is kept constant among the different conditions. Afterwards, the manipulation of the crisis magnitude and origin are presented. Participants saw a random order of the messages and were randomly allocated to one of the 16 conditions for each crisis message.

Measures. The manipulated factors are expected to influence the likelihood that the public uses source information. Therefore, after exposure to each vignette, four indicators measured usage of source information (M = 2.49, SD = 1.38, EV = 2.09, α = .78) as the dependent variable. Respondents were asked to rate on a 7-point Likert scale whether they would use this message as the basis for a decision (Liu et al., 2015). Measures for variables regarding internal factors and demographics were obtained after the experimental stimuli had been judged. Involvement with prior crisis coverage (M = 4.80, SD = 1.31, EV = 3.12, α = .91) was measured by asking respondents on a 7-point scale how important, relevant, meaningful, and involving they considered the crisis (Jin et al., 2015). Regular source use was measured on a 7-point scale asking several items on how often respondents used certain sources for news consumption: National (M = 5.27, SD = 1.54) and regional (M = 3.52, SD = 1.72) newspapers, television, and radio, message from the public on Facebook, Twitter, LinkedIn, YouTube, and blogs (M = 1.85, SD = .99), and messages or press releases from organizations (M = 2.42, SD = 1.56).
The perspective of the public

Chapter 4

Sample. The participants for Study 2 were online recruited from a Dutch representative and certified sample from I&O Research. This sampling resulted in 772 respondents who fully completed the questionnaire and answered an attention check question correctly. In total, 40% of the sample was female and the average age was 55.74.

Analysis. For the analysis, the data were stacked and a multilevel approach with random intercept is applied. Each judgment that a respondent has given on a single vignette is regarded as a single case. As each respondent rated multiple vignettes, the final observations in the stacked data set are not independent. The responses are clustered within respondents.

Results

MANOVA test (F(3, 4591) = 3.18, p < .05) revealed that, on average, crisis information from national news media is significantly more likely to be used (M = 2.70, SD = 1.40) by the public compared to the sources local media (M = 2.44, SD = 1.37), the organization (M = 2.48, SD = 1.38), and the public (M = 2.18, SD = 1.38).

Table 5 summarizes the results from the multilevel analyses attempting to explain the public’s use of source information. To allow source comparison, the findings are separately presented for each source. The intra-class coefficients range between .492 and .644, indicating that a considerable portion of the variance was explained on the second level.

External factors were assumed to influence information use. First, crisis origin was found to only have a significant effect on the public’s information use in the case of the organization as a source ($\beta^* = .21, p < .001$). When the organization communicates that it is responsible for the crisis, the public will be more likely to use its information compared to when the organization communicates that it is not responsible. This finding only supports H1 for the organization as a source.

Second, for all sources, information about crises with a higher magnitude has a significantly higher chance to be used by the public, supporting H2. When the crisis consequences are more severe, it is more likely that the public uses information provided by all four sources. This effect was the strongest for the organization as a source ($\beta^* = .38, p < .001$). When the organization communicates that it is responsible for the crisis, the public will be more likely to use its information compared to when the organization communicates that it is not responsible.

Internal factors were also expected to influence the public’s information use. First, as H3 predicted, involvement with prior crisis coverage had a significant effect on the public’s use of source information. The strength of the effect of crisis involvement is comparable among the four sources: National ($\beta^* = .37, p < .001$) and regional ($\beta^* = .34, p < .001$) news media, organization ($\beta^* = .38, p < .001$), and public ($\beta^* = .32, p < .001$). Second, regular source use for news consumption was found to predict the public’s use of source information in times of crisis, except in the case of the public as source ($\beta^* = .14, p < .001$). The effect of regular source use was most profound for local news media as a source ($\beta^* = .10, p < .01$) and national news media ($\beta^* = .08, p < .01$). Hence, H4 is supported for all source types except the public.

The analysis controlled for crisis type presented in the vignette stimuli. The results show that the use of sources’ information differs among the different crisis types. Generally, the crisis messages involving an explosion, shooting, or hijacking were significantly more likely to be used by the public as crisis information compared to the product-recall message.

GENERAL CONCLUSION & DISCUSSION

Study 1 provides some initial insights in how the public uses social media in crisis situations. The public most prominently addressed frame functions as ‘information’, ‘consequence’, and ‘response’ to frame the crisis cases. These findings indicate that the public predominantly uses online platforms to fulfill the problem definition and causal interpretation frame functions in order to mutually define aspects of a crisis. The fact that social media offer quick means of communication and easy sharing of information makes it a suitable channel to discuss the understanding and consequences of critical and fast-moving crisis situations.

Table 5. Multilevel models explaining the public’s use of sources’ information.

<table>
<thead>
<tr>
<th>Hyp.</th>
<th>Random effects</th>
<th>National news media as source</th>
<th>Local news media as source</th>
<th>Organization as source</th>
<th>Public as source</th>
</tr>
</thead>
<tbody>
<tr>
<td>H1</td>
<td>Crisis magnitude</td>
<td>$18.05^{***}$</td>
<td>$18.05^{***}$</td>
<td>$.09^{(0.05)}</td>
<td>$.21^{(0.07)}^{**}$</td>
</tr>
<tr>
<td>H2</td>
<td>Crisis origin</td>
<td>$0.04^{(0.05)}$</td>
<td>$.07^{(0.05)}$</td>
<td>$.15^{(0.07)}^{*}$</td>
<td>$.08^{(0.04)}$</td>
</tr>
<tr>
<td></td>
<td>Crisis1: Explosion</td>
<td>$.23^{(0.07)}^{***}$</td>
<td>$.22^{(0.07)}^{**}$</td>
<td>$.24^{(0.09)}^{**}$</td>
<td>$.13^{(0.06)}^{*}$</td>
</tr>
<tr>
<td></td>
<td>Crisis2: Collapse</td>
<td>$.04^{(0.07)}$</td>
<td>$.10^{(0.07)}$</td>
<td>$.04^{(0.09)}^{*}$</td>
<td>$.01^{(0.06)}$</td>
</tr>
<tr>
<td></td>
<td>Crisis3: Shooting</td>
<td>$.24^{(0.07)}^{***}$</td>
<td>$.22^{(0.07)}^{**}$</td>
<td>$.32^{(0.09)}^{***}$</td>
<td>$.14^{(0.06)}^{*}$</td>
</tr>
<tr>
<td></td>
<td>Crisis4: Hijacking</td>
<td>$.25^{(0.07)}^{***}$</td>
<td>$.31^{(0.07)}^{***}$</td>
<td>$.21^{(0.09)}^{*}$</td>
<td>$.06^{(0.06)}$</td>
</tr>
<tr>
<td>H3</td>
<td>Crisis involvement</td>
<td>$.37^{(0.04)}^{***}$</td>
<td>$.34^{(0.03)}^{***}$</td>
<td>$.38^{(0.04)}^{***}$</td>
<td>$.32^{(0.03)}^{***}$</td>
</tr>
<tr>
<td>H4</td>
<td>Habitual source use</td>
<td>$.08^{(0.04)}^{*}$</td>
<td>$.14^{(0.04)}^{***}$</td>
<td>$.10^{(0.04)}^{*}$</td>
<td>$.05^{(0.03)}^{*}$</td>
</tr>
</tbody>
</table>

Note. Cells contain standardized ($\beta^*$) regression coefficients with standard errors (SE). $\dagger = p < .10, * = p < .05, ** = p < .01, *** = p < .001$
The results of Study 1 illustrate that source usage can affect the frame functions that the public addresses online in order to frame a crisis. The use of sources can determine the likelihood that the public addresses and discusses functions as the definition of problems, causes and consequences, remedies, and morally evaluation of the crisis. These findings are consistent with prior research in other contexts. For instance, mass communication and media studies recognized that sources play a decisive role in the process of frame building (Bennett, 1990).

All four sources – i.e., national and local news, the organization central to the crisis, and other members of the public – were found to play a significant role in whether the public addressed certain frame functions. Hence, the public showed itself receptive to a variety of sources when it comes to making sense of a critical situation and online communicating about it (Palen et al., 2009). In line with previous research (Austin et al., 2012), the public primarily used other members of the public as a source. However, the use of news media as a source was most significant and powerful in explaining the frame functions addressed by the public. This finding is in line with other research that points to national news media as the most preferred source of crisis information (e.g., Schultz et al., 2011). Arguably, when posting online, the public favors national news media as a source but mainly uses other members of the public because they are more readily available or accessible at that time.

The public uses sources more often to address certain frame functions. Functions relating to problem definition, labeled as ‘information’, ‘definition’, or ‘clarification’, were frequently not initiated by source usage. Apparently the functions associated with the initial phases of a crisis, where the situation needs to be defined and understood, are independently addressed by the public without the usage of external information (Van der Meer et al., 2014). Frame functions linked to later phases of a crisis are more commonly related to source usage. For example, functions in line with causal interpretation and treatment recommendation, labeled as ‘response’, ‘consequence’, ‘evaluation’, ‘detail’, and ‘aftermath’, are strongly correlated with the public’s source usage, especially with national news media as a source. In contrast, the discussion of more specific frame functions such as ‘humor’, ‘geographic’, ‘bereaved’, ‘disorder’, and ‘action’ are not subject to source usage. These cases seem to illustrate the public’s autonomous processes of frame building in order to communicate about specific topics of public interest. Additionally, other members of the public are occasionally used as a source to address the moral evaluation function.

The results from Study 2 enrich the findings of Study 1. Study 2 illustrates the public’s dynamic source selection mechanisms that precede the actual use of sources to address frame functions. The crisis context and personal features affect the public’s use of source information. Furthermore, in line with Study 1, Study 2 observed the public’s preference for national news media as an information source.

External factors were found to affect what information the public selects. First, supporting previous research and news value theory (Galtung & Ruge, 1965; Lee, 2004), the magnitude of a crisis was found to increase the likelihood of source information to be used by the public. Second, the communication of responsibility of the crisis only significantly increased the likelihood that the public use organizations’ information. Thus, only if the source is potentially responsible for the crisis, the communication of responsibility can increase the usage of this source. This positive effect of communicating guilt is in line with previous crisis research that demonstrates the effectiveness of crisis-response strategies where the organization takes full responsibility and apologizes (Coombs, 2007).

The findings of Study 1 help to explain the effects of external factors found in Study 2. Information about crisis origin can be linked to the frame function of problem definition. In order to understand the crisis the public needs to define the origination of the crisis. Study 1 found that these types of functions were frequently not associated with source usage. Similarly, Study 2 showed that crisis origin could only alter organizations’ likelihood of becoming a source for the public. Study 1 might not have observed the effect of using an organization as a source on definition functions as organizations are often not available for communication in the initial phase of a crisis when the public intends to define the situation and when the situation is unclear (Van der Meer et al., 2014). Furthermore, the magnitude of the crisis can be related to the causal interpretation function. Study 1 and 2 combined showed that the public mainly uses sources to address these causal and consequential interpretation functions and are indeed more likely to use information provided by sources when the crisis consequences are larger.

Internal factors were also found to play a significant role in the public’s information usage during a crisis (Shoemaker & Reese, 1996). First, personal involvement with crisis coverage increased the use of crisis information for all sources. Second, when selecting crisis information, the public was found to have the tendency to rely on sources they regularly use. However, in the case of the public as a source, habitual use of this source did not predict its selection during a crisis. This behavioral habit might be broken by a change in daily routine. A change in information need might occur, occasioned by a major news event such as a crisis (Didi & LaRose, 2006). Due to the increased need for information, the public might look for any information available about the crisis. As information of the public is often readily available via platforms as social media, the public’s tendency to use this source might increase during a crisis despite it not forming part of their regular news diet.

In conclusion, the combination of Study 1 and 2 provide a more complete understanding of the comprehensive public framing process and the role of sources. Study 1 provides considerable insights into how the public uses some sources more often to address certain frame functions. The role sources play in public interpretation and frame building implies that the source itself can subsequently influence the formation of public frames. In addition, Study 2 exposes the preceding step of how the public actually selects source information during a crisis. External and internal factors determine which sources the public uses. Therefore, the formation and potential effects of public frames is partly dependent on source usage, which is in turn dependent on the situation and the characteristics of the individual.

A number of shortcomings in the two studies need to be acknowledged. First, Study 1 only incorporates frequency of source usages in order to understand the process of public frame building. Looking at the content offered by sources could
enrich the findings and provide insight into whether the public actually adopts frames provided by sources. Second, Study 2 only includes a selection of conditional factors influencing the public’s information usage. Numerous other potentially influential variables can be thought of. However, the selection of these external and internal factors is considered to provide a valuable starting point in understanding the public’s source usage. Third, both studies focus on a selection of four sources. Despite that the content analysis showed that the public most prominently used these sources, multiple other sources could affect how the public build their frames.

This research contributes to the general research field of framing. The findings illustrate how the public uses social media as a communicative platform to build frames in hectic situations. The emphasis on the as yet under-investigated role of the public in framing processes (Neuman et al., 2014) provides new insights in how public frames are built and how source information is used. Understanding of public frame building might help information providers to steer the public’s (crisis) interpretation and framing to potentially avoid panic or escalation of an issue. In terms of the method, Study 1 contributes to automatically identifying frame functions in tweets by introducing the combined cluster analysis. This method can help analyzing large scale data required to understand the complicated dynamics of the contemporary public communication (Neuman et al., 2014). Second, the vignette design in Study 2, that has only been occasionally applied in social science (Helfer & Van Aelst, 2015), was useful in overcoming previous shortcomings of studies in crisis research that were limited to the investigation of a single crisis case.

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