Urbanising disaster governance
The politics of risks in the foothills of Santiago
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7 Disrupting Risk Governance?
A Post-Disaster Politics of Inclusion in the urban margins

CHAPTER 7

7.1 INTRODUCTION

Cities face multiple challenges related to climate emergency and disaster risks. Accordingly, a set of novel policies, institutions, and governance arrangements have emerged to create sustainable and resilient cities (UNDRR, 2017b; UNISDR, 2015b). Much research has reflected on the inclusiveness of these initiatives, especially in relation to low-income and vulnerable groups in urban settings (Chu et al., 2016; J. Gupta, Pfeffer, et al., 2015; Mitlin & Satterthwaite, 2016; Vale, 2014). Others have expanded on their inherent politics and justice concerns (Fainstein, 2015; Kaika, 2017; Meerow & Newell, 2019). Such reflections should be seen in the light of growing evidence that these policies, for example towards resilience, may produce exclusionary outcomes (Alvarez & Cardenas, 2019; Weinstein et al., 2019). Furthermore, questions have risen on the democratic politics driving the coordination and reproduction of cities. These follow David Harvey’s (1989) description of an urban governance shift from a managerial logic into an entrepreneurial one, where competition and market-based development become primary forces. Lately, critical researchers have deemed consensus-based governance processes as non-democratic and post-political (Dikeç, 2005; Dikeç & Swyngedouw, 2017; Swyngedouw, 2007, 2010b). Since the usage of techno-managerial logics evacuate and even foreclose the ‘properly political’ (Swyngedouw, 2009), it is important to consider the depoliticised contexts where these urban initiatives might emerge. This requires to reflect on the dynamics of de- and re-politicising urban governance on the ground.

Post-disaster contexts are interesting for examining such dynamics, given the widespread inequality of urban risks and the contentious character of disasters (Hewitt, 1983b; Oliver-Smith et al., 2017). While considering emergent exclusions from relief and recovery, post-disaster risk governance also sets forth long term interventions with ambivalent outcomes in terms of inclusion (Gotham, 2016a; Gotham & Greenberg, 2014; Ingram et al., 2006). Moreover, reducing the political to techno-managerial modes of governance is “particularly relevant in environmental practices” (Swyngedouw, 2009, p. 605). Along this assertion, urban planners and policymakers regularly prefer ‘physicalist’ interventions to manage risks (Hewitt, 1983b), constructing more visible initiatives and showing powerful stakeholders how governance actors respond to risks (Pelling, 2003). However, managing risks is far from a technical issue, as “the choice, design standards and delivery of engineering projects are embedded in the politics and power relations of the city” (Pelling, 2011b, pp. 383–384). In this regard,
reducing risk management efforts into a technical issue is an important strategy for their depoliticization (Ferguson, 1994; Li, 2007). Risk management is thus intimately connected to historical vulnerabilities and associated spatial (in)justices that influence their effectiveness and inclusiveness (Huang, 2018; Nygren, 2018).

In this paper we examine the dynamics of urban politics in relation to risk management practices in a post-disaster context. This requires focusing on the politics of risks, which has been addressed by a number of contributors (A. Fraser, 2016, 2017; Nygren, 2016, 2018; Rebotier, 2012; Zeiderman, 2012, 2013). For example, Fraser (2016) analyses urban risks and adaptation in informal settings in Colombia, reflecting on the importance of non-expert and local knowledges to risk responses. From a Foucauldian approach based on biopolitics and governmentality, Zeiderman (2012) addresses risk as a subject of technology, and as such, in need of a continuous work to make it a realm of governmental intervention (e.g. through a set of practices, meanings, and techniques). This work is critical as neoliberal urban development renders post-disaster communities to be responsible to manage their vulnerabilities (Nygren, 2016). While these debates show the tensions in risk governance regimes, a less explored dimension is how different modes of risk management interact, contest, and potentially enhance a politics of inclusion. Cities are profoundly political in terms of enablers or restrictors of equality (Davidson, 2016). For that, we acknowledge the debate on post-political cities, but focus on the potential to recover urban politics through disruptive processes in the name of equality (Davidson & Iveson, 2015; Dikeç, 2017). Such urban politics dynamics exist in how governance structures depoliticise social movements (Uitermark & Nicholls, 2014), and can co-exist with different outcomes: as described by Choplin (2016), slum clearance programs and subaltern politics of resistance have, respectively, depoliticization and re-politicisation effects.

Following a similar line of thought, our aim is to analyse the interrelation of different modes of risk management and their potential results. We develop an approach inspired by the French philosopher Jacques Rancière and unpack an analytical lens into these modes using his ideas of ‘policing’ and efforts to recover an egalitarian politics. Rancière can contribute to delineate inclusive cities following a radical notion of equality that can potentially disrupt its governing order and recover the political character of cities. This has relevance for understanding spatial practices as well as discursive dimensions of the politics of inclusion, as this frame questions critically who counts as a legitimate actor of intervention and whose risks are addressed. To show this empirically, we focus
on an area in the foothills of the Andes in Santiago, Chile, affected by a disaster in 1993. The question guiding the paper is: Under what conditions does the interplay of different modes of governing risks advance more inclusive cities, and what is the role of politics in that process?

Up next we expand further our framework based on Jacques Rancière. Then we describe the research design, followed by the results and a discussion section. The final section presents the conclusions.

### 7.2 A RANCIÈREAN POLITICS OF INCLUSION FOR URBAN DISASTER GOVERNANCE

Among critics of current political conditions of capitalism (e.g. Mouffe, 2005), Jacques Rancière has become a key figure in critical theory today (Keucheyan, 2013). His philosophy stems from a political ontology intending to reflect on the ‘properly political’, and has influenced academic fields including critical strands of geography and urban studies (Davidson & Iveson, 2015; Dikeç, 2005; Dikeç & Swyngedouw, 2017; Swyngedouw, 2009, 2011; Velicu & Kaika, 2017). In our discussion, his approach is relevant because governance analyses require a strong and critical theoretical base to “identify and foster possibilities for a renewed urban politics” (Davidson & Iveson, 2015, p. 544). His philosophy begins with an extreme position about equality. For Rancière, equality is not a goal, but an ontological presupposition, it is an egalitarian principle (Rancière, 1991). From this starting point, two central concepts for understanding governance critically are the police and politics.

For Rancière, there is always a governing process he names the ‘police’, corresponding to an imposed order through which society organises its functioning. The police is always in tension with the egalitarian principle and is thus by definition unequal. Supposedly based on consensus, the police defines and allocates certain “ways of doing, ways of being, and ways of saying and sees that those bodies are assigned by name to a particular place and task” (Rancière, 1999, p. 29). Although the police and the act of policing does not coincide with the State apparatus, it is the law through which certain shares are distributed. Echoing aesthetics, Rancière calls this “the partition of the sensible” [le partage du sensible] (Rancière, 2010, p. 36). The police orders what is visible and the sayable: it defines why “a particular activity is visible and another is not, that this speech is understood as
discourse and another as noise” (Rancière, 1999, p. 29). Viewed like this, the police can be applied to urban governance, in the sense of a set of regulatory arrangements coordinating and reproducing cities, providing a way to analyse the processual mode in which urban power is exercised (Davidson, 2017; Davidson & Iveson, 2015). This includes bureaucracies, practices, instruments, and discourses passing as technical interventions that mask their ideological character, along with how they delineate a certain sensibility.

While the police arranges groups in particular places within society, the essence of politics is to disturb this order. Properly political events, characterised as disruptive and aiming towards dissensus (Rancière, 2010), are rare and infrequent: politics only emerges when “the part of those who have no part” interrupt the natural order of domination in the name of equality (Rancière, 1999, p. 30). “Politics, before all else, is an intervention in the visible and the sayable” (Rancière, 2010, p. 37), making it the counterpoint of the police. Making noticeable that which was previously invisible is central here, as political activity “makes visible what had no business being seen, (…) it makes understood as discourse what was once only heard as noise” (Rancière, 1999, p. 30). The clash between the police and a part mobilised by an egalitarian principle requires a spatial counterpart. Rancière’s position is that political communities disrupting the police always do so through “intervals of subjectification”, which are constructed “between identities, between spaces and places” (Rancière, 1999, p. 137). In that sense, these in-between spaces are multiple. Although politics is exceptional, it can emerge everywhere: as there is no ‘no police’, that is, no place lacking a logic distributing the sensible, politics can emerge anywhere. Civil rights movements provide examples of this: the defiance of Rosa Parks to change her bus seat in 1955, or the counter sit-in staged by four black students in 1964 at a ‘whites only’ space, are instances where equality is presupposed and thus properly political (May, 2008; Rancière, 2006). Critical geographers have expanded this to renovate spatial politics. For Erik Swyngedouw, ‘egalitarian spaces’ refer to a “socio-spatial configuration through performative practices of dissensual spatialization” (Swyngedouw, 2011, p. 375). Davidson and Iveson (2015) use Rancière to explore the city as a space through which politics is staged, and relatedly, a community of emancipation. The latter connotation has been used for discussing resilience as resistance (Boano, 2017), enhancing a more active role of communities in adaptation towards dissent, and ultimately transcending top-down adaptation programmes by verifying their perpetual equality.
How does Jacques Rancière’s philosophy help to understand the interplay of different modes of risk governance and their politics of inclusion? Three ideas guide our analysis. First, disaster risk management structures, especially those following techno-managerial and physicalist forms, delineate the visible and sayable for dealing risks. Understood as a police governing order, we unpack the historical constitution and socio-spatial effects of a dominant mode of governing risks. Second, to identify initiatives that potentially disrupt this order, we explore the origins, practices, and discourses of alternative risk management efforts, accounting for demand of inclusion and potential for disrupting the police. Following Boano (2017), we recognise risk-related claims demanding equality through practices of resistance. And third, to recognise the potential political character of these initiatives, we analyse their interaction with the police, in relation to how the latter creates the conditions for their emergence. As argued by Dikeç, “if politics puts the police ordering of space to an egalitarian test, then politics is possible not despite the police, but because of it” (2005, pp. 181–182). To enhance the urban features of the political, we explore beyond formal and informal distinctions to see how risk initiatives emerge in their interstices, developing practices and discourses of risk management with justice connotations (Huang, 2018; Koster & Nuijten, 2016; Soja, 2010).

7.3 RESEARCH APPROACH

We conducted empirical research in the district or comuna of La Florida, in the south-east of Santiago, Chile, along The Andes. In the paper we refer to this area as the ‘foothills’, as it is how local residents know it (Biskupovic, 2015b). We address it as ‘marginal’ for its socio-economic conditions and its location. Throughout the 20th Century, this area had a rural and low-density character and its land was used mainly for agriculture and recreation. An important urbanisation process took place during the 1960s and 1970s, when families migrating from other parts of Chile settled here through squatting land and/or using State housing policies. Around 1982 this area had a roughly population of 5,500 people living in six distinguishable neighbourhoods (Ampliación La Higuera, La Higuera, Fernando Dominguez, El Progreso, El Esfuerzo, and Las Perdices). Around 10–20% of the population then was highly exposed to floods and landslides (Muñoz, 1990). During the 1980s they experienced a number of floods (1982, 1986, and 1987), but the main disaster to which we refer occurred on the 3 of May 1993. Then, strong rains with high temperatures produced a debris flow.
or ‘alluvium’ in the Macul Ravine, killing 23 people, destroyed two neighbourhoods (Fernando Dominguez and El Progreso) and damaging other three, and roughly 3,800 people lost their households (ONEMI, 1995). As we show below, this disaster marked the course of all risk management initiatives in the foothills.

Our research design followed qualitative and spatial methods. During six-months of fieldwork we conducted 48 in-depth interviews with disaster risk governance actors and residents of the foothills. Our informants were diverse in relation to their socio-economic background, as well as their historical attachment to the area. We interviewed long-term residents of the foothills who experienced the 1993 disaster, new residents that have arrived in the last decade, and informants from different governmental scales working on risk and emergency management. While we refer below to the residents of the foothills as a community, this does not mean this is a homogeneous group as some internal differences and tensions exist, especially between new and old residents. Our research developed a historical perspective to analyse the genealogy of the current disaster risk governance practices. For that, we incorporated life story questions in the interviews and reconstruct the experiences and trajectories of residents with risks in the foothills. We also collected and analysed secondary archival documentation related to urban policy and planning processes, newspapers, and previous research, to expand this historical approach.

During fieldwork, we visited a number of relevant places, such as the neighbourhoods affected by the 1993 disaster, the new settlement for relocated victims (the Santa Teresa village), some risk management infrastructure, and the new real estate development projects. We conducted participant observation in community meetings related to risk management. Access to these initiatives was granted through a long-term neighbour of this area, who introduced us to a new organisation we expand further below: the Brigada de Emergencias Alto Florida (BEAF, Alto Florida Emergency Brigade). From then, following a snow-balling principle, we met many members of the BEAF that participated as key informants. We also accompanied the work of the BEAF in different activities throughout the foothills. Finally, we used spatial analysis to provide further details on the research area, following the official repository of geographical data (www.ide.cl), complementing it with our own field experience.
We structure the results in two sub-sections: first, analysing the mode of governing risks that emerged in the aftermath of the 1993 disaster as a police order; and second, analysing the BEAF as a community-based initiative that might transform the dominant mode.

### 7.4.1 Constituting the Police: The Emergence of a Techno-Managerial Risk Governance

The current mode of risk management in the foothills is marked by three instances: a post-disaster socio-environmental conflict, the implementation of a land use policy, and the construction of mitigation infrastructure. We expand on the three here, arguing that these have produced a techno-managerial governing order similar to the police.

#### Figure 7.1 Santa Teresa Chapel and a protest during the post-disaster conflict in the foothills.

![Santa Teresa Chapel and a protest during the post-disaster conflict in the foothills.](image)

Sources: (a): Gutiérrez, 1997a; (b): Gutiérrez, 1997b.

After the 1993 debris flow, the regional government of Santiago adopted a new metropolitan plan: the 1994 PRMS (*Plan Regulador Metropolitano de Santiago*). This had two important planning consequences in the foothills: it defined risk-related land use norms that restricted development, and extended Santiago’s limit to the east by redefining this land as urban. From being sparsely urbanised, and given the absence of a local master plan in this area, the extension of the city's limit entailed the
potential of developing the foothills with high population densities. To contest this, a socio-environmental movement for protecting the foothills emerged against the potential real estate development. The movement was led by upper-middle income residents of different neighbourhoods (Biskupovic & Stamm, 2016) and was supported by local and national politicians. They demanded a land regulation to secure the area’s historical low density, avoiding deforestation and erosion related to land use changes. They staged many protests throughout Santiago to make visible the potential risks associated to a private-led urban growth in the foothills. In their words, they aimed to enhance “an urban planning as if the people truly mattered” (Figure 7.1.a) and “to inhabit the foothills with respect and conscience” (Figure 7.1b).

The contrasting views between local communities and real estate companies for developing the area reached national attention. Around 1996–97, thanks to this visibility, a municipal regulatory instrument was approved to maintain the low densities of the foothills (Res. 81, Plan Seccional Oriente, which modified the Master Land Use Plan of La Florida). However, real estate companies used their resources and the National institutional framework in their favour. Then, representatives of these companies sue the municipal government in the Chilean Supreme Court and ultimately won, rendering that regulatory instrument invalid (R. Rojas, 1996). With this, they were able to develop their projects, which from the perspective of the local communities, represented an ending of the foothills as a rural haven (Biskupovic, 2015b). Despite some raising concerns about the sustainability of the area and likely exposure to natural hazards, the mobilisation ended abruptly and the conflict discouraged. Whereas some people maintained a critical position against the course of the area, the collective participation diminished, which is consistent with wider post-dictatorial trends in civil society and State relations that demobilised and rendered policymaking a technical issue (Delamaza, 2015).

Real estate companies defended their project by either neglecting the risks associated to debris flow, or by referring to the State initiatives. Asked about how to avoid a new alluvium, the president of the Macalto Investment company said that “the Ministry of Public Works has made a huge investment in the Macul Ravine for building terraces that stop the advancement of rocks and other materials dragged by alluviums” (P.C., 1996). From the perspective of a mobilised local residents, “on paper the [real estate companies] will be asked to [follow] many regulations but nobody will enforce them”. Ultimately, four years after the 1993 debris flow, the foothills started to shift from a rural landscape towards a densified urban area comprised of high-income real estate
gated communities. This entailed a very high pace of growth as shown in Map 7.1, and from the population of 5,500 in the 1980s, it reached roughly 25,000 in 2017 (INE, 2017; Muñoz, 1990). The established multi-level institutions for urban planning constituted a potentially unsustainable course for the area.

Alongside this transformation, planning instruments and risk management generated two initiatives. On the one hand, the 1994 PRMS also regulated spaces exposed to risks through land-use restrictions. Therein, three risk-related norms exist: due to the Macul ravine, to flood risks, and to landslide risks. Based on the impacts of the 1993 debris flow and the potential overflow of the ravines, this land use defined buffer zones where urban development was excluded or restricted to specific functions, such as recreative infrastructure or public parks (in green in Map 7.1). In practice, on top of the absent participation of communities in redefining these spaces, there are uneven results between public- and private-owned areas: whereas some private spaces developed into green parks or mitigation infrastructure along real estate development, public institutions lacked funding to establish such green spaces. While this land use plan has allowed urban development to grow more organically and protected parts of the foothills, it is smaller than recommended given the high economic pressure of developing this area (S. A. Sepúlveda et al., 2006), and furthermore, it has produced further marginalisation and exclusionary effects – as shown in chapter 5.

On the other hand, the State developed a risk management initiative through the Ministry of Public Works, in the form of an hydraulic engineering project to implement in different stages (Ingenieros, 1994). It is a set of public infrastructure works, whose main component consist of seven mitigation ponds (or “terraces”, as the real estate representative mentioned) of 1.4 kilometres long and with an average width of 50 metres for decanting the material that would be dragged by another similar event (in yellow in Map 7.1). The ponds require permanent cleaning maintenance and an annual monitoring program (MOP, 2006), and its public investment reaches roughly 2.5 USD Million up to 2009. Experts conclude that debris flow risks from the Macul ravine are reduced with this structural intervention, as it has worked “in minor events related to intense rainfall”, although is “yet to be tested in future major debris flow events” (S. A. Sepúlveda et al., 2006, p. 94). Nonetheless, this infrastructure has produced a general sense of unmanaging risks, as it is the kind of engineering works that might protect from disasters while generating a “false sense of safety” (Cutter et al., 2012, p. 293). Given the occurrence of the 1993 disaster, risk management has centred on the Macul
ravine, putting other ravines in a secondary place, particularly the Santa Sofia de Lo Cañas, which 'activated' in 2005, flooding some low- and high-income areas alike. The foothills, according to scientific and risk assessments, remains at high risk to natural hazards (Ferrando et al., 2014; Garrido & Sepúlveda, 2012; S. Sepúlveda et al., 2006; SEREMI-MINVU & INDUAMERICANA, 2014).


The outcome of this mode of managing risks is that disaster risks are ‘invisible’, which inhabitants perceive as particularly critical given the trajectory that favoured real estate development. This trend, following our urban geographical approach inspired by Rancière, constitutes a ‘policing’ governing order. Risk governance delineates which discourses and spatial initiatives are deemed legitimate. This regime defined real estate
companies and the State as the sole actors managing risks, discouraging efforts to contest it. Regardless of the reactivity of Chilean disaster risk governance (Camus, Arenas, & Lagos, 2016; Sandoval & Voss, 2016), the outcome of the 1990s socio-environmental conflict contributed to setting the stage for entrepreneurial urban governance. The balance between environmental sustainability and private-led development leaned to the latter. Thus, as private companies disregard the presence of hazards or used strategically public infrastructure in their favour, risk management was rendered technical. This policing mode defined community mobilisations as ‘noise,’ external to the legitimate work of the State and private actors. While opting to develop physicalist interventions assumes consensus-based governance, in practice communities are not involved in that. This governing order distributed the sensible, delineating an uneven regime of who manage risks and vulnerabilities. As any police order nonetheless, it can be potentially transformed, so now we turn to this.

7.4.2 A DEMAND FOR INCLUSION IN THE IN-BETWEEN SPACES OF VULNERABILITY

Practices of collective contestation against the risk management order, despite some flooding occurrences (e.g. 2005), remained infrequent. Some residents criticised the development trend, but a silence about disaster risks prevailed for years. One crucial exception is the work of ‘the Network for the Protection of the Foothills’ (‘the Network’, hereafter), which emerged in 2006 and consisted of community leaders and citizens organised to defend this area against real estate development. Some of the members of ‘the Network’ participated in the 1990s mobilisations, and along with a younger generation of activists, raised a voice towards conservation in this area, particularly around the El Panul forest (Biskupovic, 2015b). The impacts of this network are important and have worked on the background to mobilise residents to preserve their environment. Alongside this effort, a new initiative emerged that is explicitly concerned about risk management. That is why in this subsection we expand more on the recent and practical experience with risks of the Emergency Brigade Alto Florida (BEAF, Brigada de Emergencia Alto Florida). As we show below, there are particularities of this initiative that might disrupt the police and thus recover a politics of inclusion in the foothills.

The BEAF started in 2013, based on a double concern from local residents about prevalent risk management. First, given the marginal position of the foothills within
the *comuna*, its neighbourhoods are very distant to main emergency services, which is critical for landslides and floods, as well as other hazards excluded in local planning such as wildfires and seismic risks. And second, given the increased hazards brought by real estate development and increased awareness of possible disasters, they realised that risk-prevention measures in the area were insufficient: physical interventions such as the ponds are important but not enough. From this, a number of residents founded the brigade as a way to understand the hazards and develop emergency preparedness measures and enhance awareness. Given the presence of forests in the foothills (e.g. Panul), the BEAF focused initially on wildfires, but has expanded to other hazards.

**Map 7.2** *Area with BEAF-related places in the foothills of La Florida*

The BEAF has a peculiar institutional basis. It is a local emergency organisation, but one that emerged at the crossroad of other institutions, such as the firemen or the National Forestry Corporation (CONAF). As the captain of the BEAF defines it: “*We are not firemen, we are not CONAF, we are not the police, we are not civil defence, we are not Red...*”
Cross. In a way, we opened a door that never existed (...). We are creating a new institution in Chile...". The BEAF lacks permanent resources and functions primarily on a voluntary basis, the majority being local residents. Being voluntary entails that its members come from different backgrounds and expertise. They participate in official training programmes from CONAF or the Red Cross, in topics such as first aid, or forestry and emergency management. Although lacking resources, the BEAF has acquired better equipment and improved its infrastructure. Map 7.2 describes the space in which they intervene in La Florida, which is over 15 square kilometres. We also show the BEAF’s headquarter, located in a community centre; and the Panul forest location. As the captain of the BEAF says, “it is an enormous area, with an important hazard risks associated”, which requires an important preventive work. Thus, their strategy was approaching local neighbourhood associations, to make them conscious of their environment.

They have developed ties with myriad institutions and organisations. This includes State actors, although the captain remembers that initially they “closed many doors to the brigade because there was a strong opposition, particularly from the firemen companies, who saw us as a competition”. On the contrary, a strong positive relation exists with the local community. As a former president of a neighbourhood association remembers, “when [the BEAF] was forming (...) but did not have a place to function, I gave them permission” for settling in the neighbourhood association's centre. Depending on donations, the BEAF regularly organises funding campaigns with the community to collect resources. They have constructed a horizontal and inclusive local network, developing educational initiatives and prevention campaigns throughout the foothills. For example, in the midst of poorly organised formal networks with the State, a resident of the Santa Teresa Village states that “the BEAF works with all the hazards, so they can teach us about all the risks (...). We attended the inauguration of the new watchtower of the BEAF and it is wonderful, an amazing idea, and managed by the own neighbours”. There, she refers to a new project that emerged from the BEAF, as given the lack of risk-awareness initiatives in the foothills, they designed and constructed a watchtower in a higher zone of The Andes (Figure 7.2). Funded mainly through local donations and implemented together with CONAF who provides the lookout workers, the watchtower is five-metres high and a visibility of over 40 kilometres, and aims to help with early hazard warning.

In line with risk assessments, the BEAF voluntaries recognise the long-term vulnerabilities in the foothills. This concentrates especially in the settlements closer to the Macul Ravine (many that already suffered in 1993) and those in the urban-forestry
interface of higher areas, urbanised by real estate companies in the last two decades. They know that one of the main problems with this private-led development is the complexity for evacuating thousands of people; as the captain warns, “in the event of an emergency, more people will die evacuating than for the catastrophe”. Awaiting for such a natural hazard event to occur, the BEAF has successfully worked as a first-responder in many emergencies. In these, the close link with local communities is critical. For example, as neighbours calls the BEAF directly in the case of wildfires in El Panul, they have managed to arrive there in four minutes, so while previous wildfire events affected many hectares, “now they are less than half hectare because of our quick first intervention”, states the captain. Emerging from the community and working directly with them has allowed a very close engagement with the different residents of the foothills. A critical characteristic of this success is their presentation as a local initiative that suffers the risks. As a BEAF voluntary sums it: “with our work in emergencies you get closer to people, you know them in different circumstances (...). It has helped with social integration, to recover community life, to live closer, not in isolation…”.

Figure 7.2 *The Watchtower and the view of Santiago from the foothills*
Since its inception, the BEAF is becoming an integral part of risk management in the foothills. In itself, the BEAF is not an initiative intending to advance an alternative or counterhegemonic societal change. Arising from an institutional vacuum left from the prevalent mode of risk management, it maintains a close relation with the ‘police’ by interacting with formal institutions. Despite of this, through the BEAF’s working with neighbourhood associations and other community-based organisations such as ‘the Network’, an alternative mode of risk management is emerging. Three features of the BEAF are critical for that: its egalitarian logic, its emergence ‘at the margins’, and its formation of subjectivities. These three, which are closely connected to our Rancièrean frame, can potentially recover the political through a long-term work of risk management in the urban margins. We discuss this in the next section, as central characters of the interaction of both risk management modes.

7.5 Discussion: The Interplay of Risk Governance and the Politics of Inclusion

The results presented depict a process of exclusionary urban development, in line with a techno-managerial mode of governing disaster risks. On top of the known exposure to floods and landslides, a significant proportion of the local residents are vulnerable. This is critical in a setting that for decades lacked preparedness and emergency awareness initiatives. In this sense, the technologies implemented for governing risks are different than those described by Zeiderman (2012): While he expands on the emergence of planning practices and techniques that construct an active relation between the State and citizens, in our case this is reduced to advance physicalist interventions and regulate development. Here, risk management is carried out solely by the implementation of land use and the construction of mitigation infrastructure—while providing a laissez-faire developmental logic for real estate companies.

Transforming such form of policing risks, as any regime (re)producing injustices, is at the core of a critical urban lens. In our view, this required to identify ways to politicise governance and thus recover the politics in the city (Davidson & Iveson, 2015). To contest it, a disruptive moment must be found, which echoing Dikec (2017), exist within the same logics of the police. Along with this, we expanded on the emergence of the BEAF as a decidedly step forward in terms of risk prevention and education. Their practices and discourse are enhancing an alternative way of risk management. A crucial question is
how the presence of the BEAF, the increased community participation, and discussion of risks, might disrupt the dominant mode of risk management. In this sense, if we follow the notion that properly political moments are rare and infrequent, and aimed at perturbing the order of things, it is unlikely to address the foundation of the BEAF as a political moment. The foothills are still ruled by processes generating environmental degradation, maintaining its neighbourhoods at risk, and which do not emancipate communities from long-standing exclusionary processes. Despite this, through the interaction of the police and the BEAF, an experiment towards more sustainable and resilient living in the foothills might be emerging. This interplay is embedded in the BEAF’s features mentioned earlier: its egalitarian logic, its emergence ‘at the margins’, and its formation of subjectivities.

First, the BEAF emerged with an egalitarian logic: being equal with the community of the foothills is a given throughout its work. The BEAF learns from past experiences such as the 1993 disaster, the 90s environmental mobilisation, and the recent floods. Unlike the dominant mode, it works in an inclusive and integrative manner by principle, educating and enhancing local knowledges about risks. In that sense, it brings forth and enacts a common understanding of hazard vulnerability through an inclusive and egalitarian discourse. Second, emerging at the margins is important in a double meaning: located at the geographical margins of Santiago, and in an institutional margin given the absence of State-sanctioned organisations in the area. This makes the foothills a breeding ground for organising urban risk initiatives that contest the dominant paradigm. Local risk management efforts such as the BEAF extend beyond formal and informal distinctions, emerging at the crossroads of institutional recognition. The foothills are thus an example of Rancière’s ‘in-between spaces’ where politics can be staged (see also Biskupovic, 2015). Finally, the engagement of such initiatives brings new subjectivities. Through the BEAF’s work, unmanaged risks are no longer invisible. On the contrary, more people realise the fragility of the environment where they live and the role of the current trend of rampant urbanisation in that. From this, the inhabitants of the foothills enhance a more autonomous way of managing risks, against the hierarchical and technocratic form of risk governance. By recognising their vulnerabilities and discussing their risks, the BEAF contributes to dissent regarding State institutions and private developers.

Ultimately, the present conditions of risks show the co-existence of different modes of governing risk, as described in other urban domains by Choplin (2016). The interplay between these modes is still evolving and it is difficult to predict their course. The
BEAF and the ongoing contestation of ‘the Network’ can be demobilised as occurred to the 1990s movement, or furthermore, be co-opted by wider forms of governance (Uitermark & Nicholls, 2014). Equally, the extent to which these developments to be framed as resistance and resilience (Boano, 2017), or expanded as a further feature of neoliberal governance as self-responsabilisation (Nygren, 2018), is yet to be seen. We argue is that through the interaction of these modes, there is a potential towards transforming the dominant one. An alternative, egalitarian mode that is explicitly intervening on the ‘distribution of the sensible’ is emerging, but it is not there yet. We will see how this marginal community, demanding for decades to live in a sustainable environment, can imagine and unlock a more just and inclusive urbanisation.

### 7.6 Conclusion

Current urban challenges highlight the need for new policies and governing arrangements. As profoundly political entities, cities are tensioned by power relations and these new policies are no exception. Beyond the truism that everything is political, critical urban studies are increasingly showing the dynamics of de- and re-politicization for such urban arrangements. Our purpose in this paper has been to understand such dynamics for different modes of risk management, reflecting on their results regarding justice and inclusion. To do so, we followed the work of Jacques Rancière and showed how the State’s role in managing risks can render disaster risks as something technical and invisible. In the interstices of this policing order, local communities organise emergent initiatives that are disrupting the visible and sayable. These modes are still evolving and coexisting on the ground, but we have shown initial efforts which potentially disrupt the trend of risk creation, and which hence advance more inclusive cities.

This paper aimed to know under what conditions the interplay of these modes can move towards this more inclusive trend and what the role of politics is in that process. Our analysis shows that in order to advance in a more inclusive direction, bottom-up modes of risk governance must follow egalitarian principles, emerging through in-between spaces, and enact initiatives of subject formation. These features, which we described for the BEAF, are central in Jacques Rancière’s view of politics. Nonetheless, we also described that the BEAF is not a counter-hegemonic initiative in the sense of being explicitly a disruptive endeavour aiming to transform society. The BEAF’s foundation
is, in Rancière’s logic, not a properly political moment, as it does not aim for a radical disruption of the police.

While it is not an exceptional politics, the emergence of the BEAF and associated risk management have the potential to shift the dominant mode, although in a different way. We see it less as a disruptive moment and more as an incremental one. The BEAF occupies a position balancing the police order and the more bottom-up potential for interrupting that governance. In this sense, the inhabitants of the foothills are experiencing an ongoing recovery of the political, but their context is still widely governed by the police. This view of politics contrasts to the position of Jacques Rancière and it is closer to Davidson and Iveson (2015), and potentially to Boano’s (2017). We thus argue that incremental transformations in the domain of risk management can still contribute to enhance a renewed view of politics.

Finally, our analysis show the theoretical contributions Jacques Rancière can bring to address ongoing urban challenges, particularly to governing risks and inclusive cities. Although many planning initiatives have good intentions, they can produce exclusionary results that should be better understood and further resisted. We recognise that an inclusive governance process of disaster risks is complex and needs technical advances through infrastructure and land-uses. However, the tensions of these with inclusion and sustainability needs socially-embedded and egalitarian forms of managing risks, such as the one we described. Based on Rancière, we offered a way to understand the interplay of divergent sets of urban risk initiatives, while expanding a more radical politics therein. This requires urban planning and risk management to move beyond consensus-based governance and focus instead on the role of dissent and disruptive politics.